

ANNEX

I. Minutes of Consultation

Consultation Meeting No. 1 – Non Government Official, representative of slums

Date: 19th Dec 2005

Time: 11:00 am

Venue: VUDA Office

Consultations were held with Non-governmental organisations for the planning and visioning exercise for the city development plan of Vadodara. CRISIL infrastructure Advisory made a presentation and facilitated the discussion, while the Municipal Commissioner Mr. Pathak was chairing it. Mr Kishore Gurumukhi, Ms Sharayu Supnekar and Ms. Salonee Kamat were representing CRISIL Ltd.

The meeting began with a presentation made by Mr Kishore Gurumukhi, and was followed by an introduction of all the NGO representatives, who placed their views about the city, its strengths, weaknesses and the vision. Below are some of the points made at the meeting.

Mr Narendra Patel from Society for Physically Handicapped expressed his vision very explicitly and clearly - 'To reach the Unreached'

Ms Gunju Ben Shah from Balshikshan commented that there was a

- High school drop out rate, and that there was no follow up on it
- Development process has to be sustainable along with funding options
- Need to create awareness among people and more coordination between departments
- Need for police training for traffic management

Ms Jyostaben Shah representation Vikas Jyot Trust provides financial assistance and support to affected people in slums, street children, and school children. She raised the following points

- Standard of education needs to be improved, specially the primary education standard
- Strict supervision, accountability and proper monitoring of systems along with public awareness

Ms Satyawati representing We Won Society spoke about rehabilitation of handicapped people, better drainage system and water pressure, need for slum rehabilitation and importance of urban renewal

Shram Mandir Trust expressed a need for slum rehabilitation, housing for the poor and health facilities should be provided to the slum dwellers

Ms. Mamata from Aulakh's pointed out micro level assessment of the city services needs to be undertaken. She felt that there is a need for tapping intellectual resources into this process. For which essay writing of 'My dream city Baroda should also be undertaken with young men and women. Special spaces need to be created for women who are victims of domestic violence, as well as for safety purposes, specifically in slums.

United Way of Baroda thought it was essential to concentrate on the emerging needs of the people and society. They felt that there should be a debate competition on slum development topics. It also felt that there is a need to have adequate parking facilities and VMC should take steps to preserve the culture and heritage of Vadodara

Mr Paresh Rawal of Federation of Gujarat Industries identified the following areas that need to be addressed -- traffic and its management, floods, socio economic analysis issues of violence, riots that happen in certain pockets of the city and public utilities.

Maheysa form Federation of Small Scale Industries pointed out generation of employment for the development of industries essential. The city should concentrate on the small scale industries. They also felt that the city need to have an industrial exhibition center and permanent exhibition sites.

Some other points raised by participants are:

- Dr Desai -- drawing and a modeling competition or an exhibition
- Dr Gunvant (Environmental Awareness Fund) -- lake development programme and lake bird sanctuary

All the groups were asked to submit a written memorandum after reflecting on the presentation and the discussions to come out with their vision and strategies to meet their objectives.

The discussion ended with a vote of thanks by the Municipal Commissioner.

Consultation Meeting No. 2 - Invitees From VCCI Industries

Date: 20th Dec 2005

Time: 11:00 am

Venue: VUDA Office

CRISIL representatives explained in detail, the role of JNNRUM with regard to funding the local bodies and the scheme of providing infrastructure under the CDP with the help of Jawaharlal Nehru National Urban Renewal Mission (JNNURM) through contribution (grant) by GOI, State Govt and VMC within the limits of VMC.

Thereafter, Mr. Rohit Pathak, the Municipal Commissioner gave warm welcome to the invitees to give their suggestions. The commissioner also gave a broad outline in which the proposed development is to be carried,

- ◆ Evaluate the quality of existing services provided by VMC and the same be conveyed to VMC.
- ◆ Expectations of invitees as citizens of Vadodara for the long term in a better manner
- ◆ Develop strategy to achieve the vision
- ◆ Prioritise strategied to handle services
- ◆ Contribution of citizens of Vadodara in this pious cause

In response to one of the question, the sommissioner stated that 20% of the fund provided under the aforesaid scheme is to be recovered for the purpose of operation and maintenance during seven years. VMC will have to fix the strategy for the same. The commissioner also stated that for improving the services and shouldering the burden under the proposed scheme, rates of various services might have to be revised and nothing can be given free as it would not be affordable.

He also pointed out how to fulfil the obligations towards newly added areas into the jurisdictional limits of VMC.

Thereafter, Ms. Sabawala, the Management Consultant of BCCI and Environmentalist brought to the notice of all the unplanned roads. The limitations/constraints of VMC for such factors should be incorporated in CDP. She also talked about -- old city planning, maintaining heritage, culture, university. She complained about poor low profile public transport system available at present and plans to improve the same.

She also emphasized on disaster management. Ms. Sabawala brought to the notice that the city is sloping from north to south and while causing development this factor should be kept in mind. The conditions of lakes in the city are very poor and not maintained properly. There is a need for a permanent industrial, cultural, crafts, hub center for exhibition. Airport is required to be shifted from current location to a far place.

Mr. Badalia from VCCI suggested considering the proposed development of a salt town near the city, in view of the proposed expansion and development up to 2025.

Mr. Nilesh Shukla while discussing about the development of tourism facilities stated that Gujarat being a dry state is the biggest weakness for attracting tourists. Common manifesto on the basis of Pune for the year 2004 be thought of.

Mr. Rajesh Pandya, VCCI member stated that evaluation of different geographical areas should be made. The Nyaymandir building where the courts are housed at present should be preserved as a monument under the heritage and a museum can be planned.

Mr. S.R. Dighe of Federation stated about lopsided development. Advantage should spread to the entire city with quality standard and the city should not bank upon specific areas for making development.

Mr. Thatte from GACL emphasized for coordination between different service agencies such as VMC, Telephone Department, etc. The city bus stand near Kirti Stambh is required to be shifted. Implementation should be free from political interference, eradication of cattle menace.

Mr. Govind Shah, from Small Scale Industries, suggested that because of inadequate facilities like lift, water, etc. lots of flats/houses of GHB are unsold/ unoccupied/ unused, blocking huge government fund. He also stated the difficulty of using helmet by old persons.

All the invitees were requested to give their suggestions in writing to the JNNURM Cell in VMC within 3-4 days, on behalf of the concerned institution they represent, for their suggestions to be considered.

Thereafter, the morning session concluded with a vote of thanks.

Consultation Meeting No. 3 - Invitees From Think tank of Vadodara

Date: 20th Dec 2005

Time: 3:00 pm

Venue: VUDA Office

Attended by:

Mr. Charpot welcomed all the members who were present in the meeting and requested the CRISIL to introduce the scheme.

CRISIL representatives explained in detail, the role of JNNURM with regard to funding the local bodies and the scheme of providing infrastructure under the CDP with the help of Jawaharlal Nehru National Urban Renewal Mission (JNNURM) through contribution (grant) by GOI, State Govt and VMC within the limits of VMC.

Thereafter, Mr. C.R. Kharsan, the Dy. Municipal Commissioner gave a brief observation about the proposed development scheme.

However, the members who were invited at the meeting were unanimous on the point that since they have not been provided with a copy in advance about the development scheme, they are unable to offer any comments at random.

They complained about various services, encroachments surrounding heritage monuments in the city, traffic problems, and grievances handled in unplanned irresponsible manner.

Mr. Markand Bhatt pointed out the poor condition & no maintenance of various statues in the city and gardens. He stressed that the basic purpose behind gardens is taken away.

The members, who were invited at the meeting, also observed that the city was formerly known as an educational and cultural town. Instead of maintaining such an image, with the establishment of industries, it is being tried to change the image of the city as an educational, cultural and industrial city, which takes the city nowhere.

Mr. Agrawal expressed concern about the declining growth rate, which has come down to 2.5% in the recent past. He clarified that if the said decline is due to observance of family planning it is good, otherwise such decline is a point of worry. He also stated that unless and until a copy of scheme is provided, no remarks or suggestions could be given.

Thereafter, summing up the meeting, it was decided that the august invitees shall be provided with a copy of the proposed scheme containing details, and thereafter, the invitees who intend to give their suggestions, shall submit the same to JNURM cell at VMC office within 3-4 days.

Thereafter the meeting adjourned with thanks to invitees.

Consultation Meeting No. 4 - Invitees From Health & Educational

Date: 21st Dec 2005

Time: 11:00 am

Venue: VUDA office

Mr. Charpot welcomed the invitees and requested CRISIL to give brief preview of the scheme.

CRISIL representatives explained in detail, the role of JNNRUM with regard to funding the local bodies and the scheme of providing infrastructure under the CDP with the help of Jawaharlal Nehru National Urban Renewal Mission (JNNURM) through contribution (grant) by GOI, State Govt and VMC within the limits of VMC.

Thereafter, Mr. Rohit Pathak, the Municipal Commissioner in his address gave a broad outline how the proposed CDP is likely to be implemented.

He stated that it is for the first time attempt is being made to involve technocrats, experts, educationalists, environmentalists, NGOs, leading personalities to express their view in formation of CDP. He stated that it is the right opportunity to give contribution as per the famous phrase 'right time to repair the roof is when the sun is shining'.

Out of 1000 crores project, 500 is likely from GOI, 300 Crore from GOG and VMC will contribute 200 Crores. He confessed that he is an outsider and it is easy to spend the same, but that will not solve the purpose, as, he alone is not able to determine the problem without the help of local residents. Participative management through consultative process would certainly help in a better manner.

What should be our planned strategy that needs to be determined? Target may be within reach, but not under control, therefore what should be the strategy to achieve the desired target, fix priorities. Therefore, CDP shall contain everything, contributed by the beneficiaries like citizens so as to form unanimity and oneness. He observed his diagnosis by making remark that there is lack of oneness, lack in working together. He requested the members to gain more knowledge about the CDP from Dr. Ravikant Joshi, Adviser, CRISIL in this regard.

Thereafter, Dr. Ravikant Joshi gave his introduction; he also gave brief preview of the analysis that he has made from various data that he has collected from various sources.

He observed that since last 20 years there has been no growth of the city at all for various reasons and it is declining year on year. It has come down to a low of 4%, which also includes the growth attributable to population rise.

He stated that in spite of better infrastructure available in the city, as compared to other northern cities, growth is declining, whereas it is increasing in those cities, although comparatively, Vadodara is in a better situation.

Everything increases but if the growth does not increase than economic growth will also not increase, therefore, there is a need to give first priority to vitality. Particularly, after 1981, growth has either declined or been stagnant.

There should be a twin vision, how to manage the services, how to trigger up economic growth of Vadodara, these things require attention immediately. He explained that as compared to Ahmedabad and Surat, Vadodara lacks in getting advantage from the neighbourhood. Ahmedabad gets advantage from Saurashtra region and northern side, Surat gets advantage from Bombay and Nasik, Bhusaval, Jalgaon sides for its economic growth. So as far as economic development is concerned, Surat is able to coordinate with these areas. Whatever spill over business is there in Bombay, Nasik, Bhusaval, Jalgaon, is diverted to Surat. In the case of Vadodara, since it being surrounded by tribal locations like Chhotaudepur, Godhra, Rajpipla on the eastern sides, it gets less advantage from the neighbour. Even advantage of mining and other mineral industries is not available.

He remarked that for making the city as an Educational City, it requires good habitation to stay. There are prospects for two growth centers, Educational and Medical Tourist Center, for which good infrastructure is necessary.

He observed that previously, chemical industries existed in Vadodara in 1981. Whatever public sectors undertakings existed then have shut down rendering lot of families starving for reasons best known to all. Today very few are such industries are surviving. Due to passage of time, development of similar industries elsewhere, Vadodara's market has gone down. Therefore, the other allied trade and industry dependent or related to chemical industry can be established in Vadodara.

High Tech City Center, Service Center needs to be established. Five sectors have been analysed. How to create employment opportunities is required to be planned. The number of technocrats that are migrating for want of employment opportunities is very shocking. No new establishment, industrial, educational, technical, high-tech, cultural has come up during the last more than 20 years in Vadodara. These have gone to the share of other cities. High Tech Centre was to come up in Vadodara, it went Gandhinagar. There so many examples like this.

Dr. Joshi clarified that out of the aforesaid fund 35% are earmarked for the urban poor. Cultural Tourism is possible.

NGO representative suggested that all NGOs intend to come together and give their suggestions. Dr. Joshi appreciated this and requested to do so at the earliest. Similarly, he also requested other sector-wise invitees to unite for giving suggestions.

The meeting summed up with thanks to all by Mr. Charpot.

Consultation Meeting No. 5 - Invitees From IT Institutions

Date: 22nd Dec 2005

Time: 11:00 am

Venue: VUDA office

Mr. Charpot welcomed the invitees and requested CRISIL to give brief preview of the scheme.

CRISIL representatives explained in detail, the role of JNNRUM with regard to funding the local bodies and the scheme of providing infrastructure under the CDP with the help of Jawaharlal Nehru National Urban Renewal Mission (JNNURM) through contribution (grant) by GOI, State Govt and VMC within the limits of VMC.

The Commissioner Mr. Rohit Pathak addressed the meeting giving salient features of proposed CDP and stated that the scheme is envisaged for Rs.1000 Crores¹³, out of which, 500 will be contributed by GOI, Rs.300 Crores by GOG and Rs.200 Crores will be allotted by VMC. VMC will have to spend nearly Rs.40 crores every year.

He also stated that a big rally is being organized on the eve of Baroda Day on the 03.01.2006 and an entire week will be celebrated from that day, in which he requested everyone to join for this cause and give their vital support by displaying various aspects. This is planned for a span of seven years. He invited suggestions from the invitees viz.

How are prevailing services in the areas of drainage, water supply, roads, etc.? What improvements are necessary and what is the vision for the same?

Mr. Mandar Mehta of GIS Consultancy stated that for Vadodara city some work has been done by him and he agreed to provide a copy of the same. That report has a GIS base. He stated that as per his knowledge, the work on inter linking of lakes and river front development has been carried out by some one. He will find out the same and make it available.

Thereafter, the invitees were requested to give their suggestions individually or collectively within 3-4 days time.

Consultation Meeting No. 6 - Invitees – NRIs

Date: 23rd Dec 2005

Time: 11:00 am

Venue: VUDA office

The City Engineer Mr. Tailor, welcomed the invitees and requested CRISIL to give a brief on the scheme. Thereafter Mr. Kharsan, Dy. Commissioner joined the discussion.

Dr. Ravikant Joshi gave a brief outline of the CDP and stated that in all 63 cities of India have been selected under the scheme and according to their population; the ratio of scheme has been fixed.

CRISIL representatives explained in detail, the role of JNNRUM with regard to funding the local bodies and the scheme of providing infrastructure under the CDP with the help of Jawaharlal Nehru National Urban Renewal Mission (JNNURM) through contribution (grant) by GOI, State Govt and VMC within the limits of VMC.

Thereafter, Dr. Joshi stated that the economy is now on demand base, earlier it was on supply base. What the people want in Vadodara city? Vision exercise involving maximum people in the city is now being undertaken. Parallel process of consultation meetings between the stake holders and authorities

¹³ Prior to the announcement of JNNURM, Vadodara Municipal Corporation had carried out rapid assessment of the city. The initial assessment, gave a requirement of Rs. 1000 crores of investment. This assessment of used to brief the citizens about the status of Vadodara, its services, economic development, etc.

is the new area of participative management. He stated infrastructure is available in all cities but whether a city is liveable / habitable as compared to other cities is of prime importance. He showed his worries that Baroda is not growing and has lost genetic vitality; no new sector has come in Vadodara since 20 years. No Government project is coming up. Employment opportunities are declining day by day due to industrial development falling down. Whatever increase is there is very low, after adding the natural population growth rate. Though some cities which are filthy they are still galloping. Vadodara is sandwiched between Ahmedabad and Surat, not able to bring any investment in the city. No new industry has started to cater the employment opportunities. Quality of education has deteriorated. What is the future of children in education and progress, can the city become industrial capital for ancillary products? Core structure needs redesigning.

What steps are required to be taken,

We have to identify specific sectors

Mandatory reforms at local level are also necessary

Reforms amendments in three statutes, viz. Tenancy Act, ULC Act and Stamp Duty are necessary and steps in this direction are going on. ULC Act has been abolished. Reforms in Stamp Duty Act are under pipeline to reduce it from the present rate to nearly around 5 percent.

Political will is also important.

We need to create a Think Tank.

Thereafter, the invitees present at the meeting were requested to give their suggestions to the VMC within 3-4 days for considering the same in preparation of CDP.

Consultation Meeting No. 7 - Invitees – Group of Real Estate Builders & Architects

Date: 24th Dec 2005

Time: 11:00 am

Venue: VUDA office

The Executive Engineer Mr. Charpot, welcomed the invitees and requested CRISIL to give a brief on the scheme. Thereafter, Dr. Ravikant Joshi gave brief outline of the CDP and thereafter asked CRISIL to give a brief on the scheme.

CRISIL representatives explained in detail, the role of JNNRUM with regard to funding the local bodies and the scheme of providing infrastructure under the CDP with the help of Jawaharlal Nehru National Urban Renewal Mission (JNNURM) through contribution (grant) by GOI, State Govt and VMC within the limits of VMC.

Thereafter Mr. Rohit Pathak, Commissioner joined the discussion. The Commissioner stated that under the Scheme, Rs.1000 Crores will be made available, out of which Rs.500 Crores will be the GOI share, Rs.200 of the State Govt. and Rs.300 will be contributed by VMC. The Commissioner stated that it is very easy to plan out few bridges and many other projects with the existing machinery available with VMC. But that way no real growth can be achieved. What is required is participation of all, and growth in the required sectors is the requirement of time. Therefore, every one is invited to contribute their views so as to cover the same in the CDP. He stated that all individuals are great but they are not collective and that is why difficulty arises. He stated that instead of fault finding, we have to search for the targets for achieving growth. (NOT KSHATI BUT ACHIEVE KSHITI), as he observed. He also stated that we do not want to make one plus one, but we want to keep one with one, and make it eleven. It is necessary to use all giants so as to become useful. It is necessary to identify the direction. Corroded machinery is required to be overhauled. Thereafter, he requested the invitees to offer comments.